

Related SP Outcome (UNDP 2014-2017 Strategic Plan): Outcome 3: "Countries have strengthened institutions to progressively deliver universal access to basic services."			
UNDAF/ICE Outcome: Outcome 3: "Peace and governance strengthened."			
CPD (2016-17) Outcome: Outcome 3: "Peace and governance strengthened." Indicator 1: Number of targeted governance and security reforms implemented Baseline: 0 Target: 16			
CPD outcome indicators, baseline and targets: Indicator 2: Percent of citizens who report increased personal safety and security (disaggregated by gender) Baseline: 32.7% (30% female) Target: 50% (52% female) Indicator 3: Percentage of transitional governance mechanisms with the participation of civil society organizations (CSOs) and the media Baseline: 0 Target: 80%			
CPD (2016-17) Output: Output 3.1: "Rule of law institutions provide high-quality services to an increasing number of people in South Sudan." Indicator 1: Number of vulnerable persons (women, men, juveniles) provided with emergency police response services Baseline: 10,500 Target: 25,000 Source: South Sudan National Police Service (SSNPS) reports			
CPD output indicators, baseline and targets: Indicator 2: Number of persons accessing legal aid services, disaggregated by sex Baseline: 130 (99% female) Target: 600 (50% female) Source: Ministry of Justice reports Democratic Governance and Stabilisation DIM			
Project Modality: (NIM/DIM) DIM			
Brief Project Description: Rule of law is a core pillar of UNDP's work, and is critical to peacebuilding. During a crisis, national and local capacities must be empowered to tackle impunity and respond to immediate justice and security needs. In the aftermath of crisis, and in fragile situations, unobstructed access to legitimate rule of law institutions is a decisive factor in efforts to rebuild societies, and prevent a downward spiral into violence or conflict. UNDP's engagement in this area seeks to enhance physical and legal protection of people and communities, ensuring legal representation, access to justice, and empowerment of communities and civil society. Programmes work to develop capacities of justice and law enforcement institutions, and ensure that security providers are subject to civilian oversight. Emphasis is placed on tackling sexual and gender-based violence in situations affected by conflict and fragility.			
Total Project Budget (2017-2020): Annual Planned Budget 2018 LPAC Date:		AWP Budget 2018 Friday, December 15, 2017	
Agreed by Ministry of Finance and Economic Planning		Total Donor Contributions: 9,459,859 Total UNDP Contributions: 0 Funding Gap: 4,325,691	
Agreed by UNDP:		Hon. Stephen Dhiou Dau Minister of Finance and Planning Republic of South Sudan Kamil Kamaluddeen Country Director United Nations Development Programme	

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Output 1: Functions and capacity of rule of law institutions enabled to deliver accountable, effective and equitable justice services

Indicators:

1.1 Number of legislative reviews informed by international standards and norms.

1.2 Number of backlogged cases resolved through the mobile court system, disaggregated by sex.

1.3 Proportion of trained inmates who indicate that they will have been adequately rehabilitated for reintegration in society when released.

1.4 Number of cases disposed of through the case management system – disaggregated by institution

1.5 Number of traditional leaders trained – disaggregated by gender on South Sudanese laws, international standards, and dispute resolution

Baselines:

1.1 0

1.2 0

1.3 25/400

1.4 1,644 (2015)

1.5 163 (45 female) (2017)

Annual Targets:

1.1 3

1.2 10%

1.3 125/400

1.4 5,000

1.5 400 (80 female)

Activity Results	ACTIONS	Timeline				Responsible Party	Donor	Code	Budget Description	2018		
		1	2	3	4					Planned	Incoming Funding	Funded
1.1. Capacity of rule of law institutions to draft and review key legislation improved, with particular attention to human and women's rights.	1.1.1. Providing technical inputs and expertise on drafting and reviewing of key legislation to SSLR(R)C, Ministry of Justice and Parliament.	X	X	X	X	UNDP	00182 - Net	30000	72500 - UN Volunteers			
		X	X	X	X	UNDP	00182 - Net	30000	72400 - Contractual Services - Individ			
		X	X	X	X	UNDP	00182 - Net	30000	63000 - Salary & Post Adl Cst-IP Staff			
		X	X	X	X	UNDP	00182 - Net	30000	75700 - Training, Workshops and Confer			
		X	X	X	X	UNDP	00182 - Net	30000	72600 - Travel			
		X	X	X	X	UNDP	00182 - Net	30000	75700 - Training, Workshops and Confer			
		X	X	X	X	UNDP	00182 - Net	30000	75700 - Training, Workshops and Confer			
		X	X	X	X	UNDP	00182 - Net	30000	72600 - Grants			
		X	X	X	X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs			
		X	X	X	X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies			
1.2. Mobile court established to reduce case backlog and arbitrary detention.	1.2.1. Providing technical support to the Judiciary and the MoJ to design a mobile court system. 1.2.2. Providing material resources for the establishment of mobile courts.	X	X	X	X	UNDP	00182 - Net	30000	75700 - Training, Workshops and Confer	17,200	0	10,000
		X	X	X	X	UNDP	00182 - Net	30000	72600 - Grants	195,000	0	187,500
		X	X	X	X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs			
		X	X	X	X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies			
		X	X	X	X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies			
		X	X	X	X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies			
		X	X	X	X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies			
		X	X	X	X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies			
		X	X	X	X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies			
		X	X	X	X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies			
1.3. National prisons service empowered to care and rehabilitate inmates in line with international standards.	1.3.1. Constructing and rehabilitating prison infrastructure and providing basic amenities for prisoners. 1.3.2. Providing vocational skills training and start-up kits.	X	X	X	X	UNDP	00182 - Net	30000	72200 - Equipment and Furniture	740,000	0	360,000
		X	X	X	X	UNDP	00182 - Net	30000	72200 - Equipment and Furniture			
		X	X	X	X	UNDP	00182 - Net	30000	72200 - Equipment and Furniture			
		X	X	X	X	UNDP	00182 - Net	30000	72200 - Equipment and Furniture			
		X	X	X	X	UNDP	00182 - Net	30000	72200 - Equipment and Furniture			
		X	X	X	X	UNDP	00182 - Net	30000	72200 - Equipment and Furniture			
		X	X	X	X	UNDP	00182 - Net	30000	72200 - Equipment and Furniture			
		X	X	X	X	UNDP	00182 - Net	30000	72200 - Equipment and Furniture			
		X	X	X	X	UNDP	00182 - Net	30000	72200 - Equipment and Furniture			
		X	X	X	X	UNDP	00182 - Net	30000	72200 - Equipment and Furniture			
1.3.2. Providing vocational skills training and start-up kits.	1.3.2. Providing vocational skills training and start-up kits.	X	X	X	X	UNDP	00182 - Net	30000	72400 - Contractual Services - Individ	1,280,000	0	415,000
		X	X	X	X	UNDP	00182 - Net	30000	72400 - Contractual Services - Individ			
		X	X	X	X	UNDP	00182 - Net	30000	72400 - Contractual Services - Individ			
		X	X	X	X	UNDP	00182 - Net	30000	72400 - Contractual Services - Individ			
		X	X	X	X	UNDP	00182 - Net	30000	72400 - Contractual Services - Individ			
		X	X	X	X	UNDP	00182 - Net	30000	72400 - Contractual Services - Individ			
		X	X	X	X	UNDP	00182 - Net	30000	72400 - Contractual Services - Individ			
		X	X	X	X	UNDP	00182 - Net	30000	72400 - Contractual Services - Individ			
		X	X	X	X	UNDP	00182 - Net	30000	72400 - Contractual Services - Individ			
		X	X	X	X	UNDP	00182 - Net	30000	72400 - Contractual Services - Individ			

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1.4. Unified case management system established through coordination between rule of law institutions for timely processing of cases and reduction of case backlog.	1.4.1 Providing technical and equipment support for the activation of the unified case management system.	X	X	X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs						
		X	X	X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies						
		X	X	X	UNDP	00182 - Net	30000	71400 - Contractual Services - Individ						
		X	X	X	UNDP	00182 - Net	30000	75700 - Training, Workshops and Confer			1,257,498		0	321,624
		X	X	X	UNDP	00182 - Net	30000	71400 - Contractual Services - Individ						
		X	X	X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs						
		X	X	X	UNDP	00182 - Net	30000	72800 - Information Technology Equipmt						
		X	X	X	UNDP	00182 - Net	30000	71600 - Travel						
		X	X	X	UNDP	00182 - Net	30000	75700 - Training, Workshops and Confer			100,000		0	25,000
		X	X	X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies						
		X	X	X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs			60,000		0	45,000
1.5 Consistent application of human rights standards by customary leaders facilitated.	1.5.2 Providing technical and material support for the legislative drafting process to harmonize customary and formal laws and justice systems.	X	X	X	UNDP	00182 - Net	30000	75700 - Training, Workshops and Confer						
		X	X	X	UNDP	00182 - Net	30000	71600 - Travel						
		X	X	X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs			122,776		-	
1.5.2 Activate asset management system and increase public accountability.		X	X	X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs						
		X	X	X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs						
		X	X	X	UNDP	00182 - Net	30000	75100 - Facilities & Administration			558,694		236,403	
Sub-Total for Output 1														
6,083,752														
2,559,954														

Output 2: Measures in place and implemented in the rule of law sector to prevent and respond to sexual and gender-based violence.

Indicators:												
2.1 Number of indigent persons accessing legal aid services, disaggregated by sex. (60% women)												
2.1.1 Number of indigent persons benefiting from SGBV response mechanisms. (70% women)												
2.1.2 Number of functional PCRCS and community-level policing initiatives adopted by PCRCS.												
2.1.3 Number of functional PCRCS and community-level policing initiatives adopted by PCRCS.												

Baselines:												
2.1.220 (68 female)												
2.2.131 (2015)												
2.3.357405												

Annual Targets:												
2.1.1,000												
2.2.500												
2.3.477441												

2.1 Legal aid providers empowered to deliver legal services to vulnerable population groups, including SGBV survivors.	2.1.1 Facilitating the provision of defense representation, litigation on constitutional rights and legal awareness to vulnerable groups.	X	X	X	UNDP	00182 - Net	30000	75700 - Training, Workshops and Confer						
		X	X	X	UNDP	00182 - Net	30000	71400 - Contractual Services - Individ						
		X	X	X	UNDP	00182 - Net	30000	72800 - Information Technology Equipmt			225,800		0	39,800
		X	X	X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs						
		X	X	X	UNDP	00121 - PBF	30000	72600 - Grants						
		X	X	X	UNDP	00182 - Net	30000	75700 - Training, Workshops and Confer			830,000		0	378,029
		X	X	X	UNDP	00182 - Net	30000	71400 - Contractual Services - Individ						
		X	X	X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies						
		X	X	X	UNDP	00182 - Net	30000	71400 - Contractual Services - Individ			70,000		0	0
		X	X	X	UNDP	00182 - Net	30000	71400 - Contractual Services - Individ						
		2.2 Strengthened referral paths for vulnerable people to increase protection and opportunities for legal redress.	2.2.3 Training government officials, community leaders and civil society representatives on SGBV, women's rights, trauma management and	X	X	X	UNDP	00182 - Net	30000	71400 - Contractual Services - Individ				
X	X			X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs						
X	X			X	UNDP	00182 - Net	30000	75700 - Training, Workshops and Confer			110,000		0	
X	X			X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies						
X	X			X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs						
X	X			X	UNDP	00182 - Net	30000	72600 - Grants						
X	X			X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies						
X	X			X	UNDP	00182 - Net	30000	75700 - Training, Workshops and Confer			615,000		0	120,000
X	X			X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs						
X	X			X	UNDP	00182 - Net	30000	71400 - Contractual Services - Individ						
X	X			X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs						

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3.2. Support the establishment of transitional justice, peace and reconciliation mechanisms in accordance with Peace Agreement and informed by international standards.	3.1.2 Support the development of shadow reporting on ICCPR, ICESCR, CEDAW, CRC, CAT.				UNDP		30000	71600 - Travel		200,000	0	0	
	3.1.3 Increase public consultation and outreach on human rights and SSHRC.				UNDP		30000	75700 - Training, Workshops and Confer			0	0	
					UNDP		30000	75700 - Training, Workshops and Confer		130,000	0	0	
					UNDP		30000	71400 - Contractual Services - Individ					
					UNDP		30000	71400 - Contractual Services - Individ					
3.2.3 Undertaking public outreach and distribution of information on transitional justice mechanisms.	3.2.1 Providing technical and financial support to the Ministry of Justice for the establishment of the CTRH.	X	X	X	UNDP	00182 - Net	30000	71400 - Contractual Services - Individ		210,000	0	100,000	
		X	X	X	UNDP	00182 - Net	30000	71400 - Audio Visual&Print Prod Costs					
		X	X	X	UNDP	00182 - Net	30000	72600 - Grants					
		X	X	X	UNDP	00012 - PBF	30000	72600 - Grants		375,000	0	138,029	
		X	X	X	UNDP	00182 - Net	30000	74200 - Audio Visual&Print Prod Costs					
		X	X	X	UNDP	00182 - Net	30000	72100 - Contractual Services-Companies		490,000	0	280,000	
		X	X	X	UNDP	00182 - Net	30000	61300 - Salary & Post Adj Cst-IP Staff					
		X	X	X	UNDP	00182 - Net	30000	72600 - Grants					
		X	X	X	UNDP	00182 - Net	30000	72700 - Training, Workshops and Confer					
		X	X	X	UNDP	00182 - Net	30000	72500 - Supplies		153,068	-	49,784	
M&E							30000	75100 - Facilities & Administration		1,768,068	0	567,813	
Facilities and Administration 8% (GMS)													
Sub-Total for Output 3													
Project management													
Project operational and financial management		X	X	X	UNDP	00182 - Net	30000	61300 - Salary & Post Adj Cst-IP Staff					
Monitoring and Evaluation Officer		X	X	X	UNDP	00182 - Net	30000	61300 - Salary & Post Adj Cst-IP Staff		785,609	49,068	314,000	
Administrative and logistical support		X	X	X	UNDP	00182 - Net	30000	71400 - Contractual Services - Individ					
Office equipment and furniture		X	X	X	UNDP	00182 - Net	30000	72200 - Equip & Furniture					
Office supplies		X	X	X	UNDP	00182 - Net	30000	72500 - Supplies					
Vehicle maintenance and fuel for 6 states.		X	X	X	UNDP	00182 - Net	30000	73100 - Rental & Maintenance-Premises					
Office and accommodation costs		X	X	X	UNDP	00182 - Net	30000	73400 - Rental & Main of Other Equip					
Vehicles		X	X	X	UNDP	00182 - Net	30000	73100 - Rental & Maintenance-Premises		934,000	14,438	300,000	
Communication costs		X	X	X	UNDP	00182 - Net	30000	BA004 - Vehicles Budget					
Travel management		X	X	X	UNDP	00182 - Net	30000	71400 - Communic & Audio Visual Equip					
Audit and internal controls		X	X	X	UNDP	00182 - Net	30000	71600 - Travel					
IT equipment		X	X	X	UNDP	00141 - Jpn	30000	74100 - Professional Services					
M&E, audit and internal controls		X	X	X	UNDP	00182 - Net	30000	72800 - Information Technology Equipmt					
		X	X	X	UNDP	00182 - Net	30000	74100 - Professional Services					
		X	X	X	UNDP	00182 - Net	30000	71400 - Contractual Services - Individ		186,431	18,688,40	62,382	
		X	X	X	UNDP	00182 - Net	30000	75100 - Facilities & Administration					
Facilities and Administration 8% (GMS)		X	X	X	UNDP	00141 - Jpn	30000	75100 - Facilities & Administration					
Sub-Total for Project Management Support									1,906,040	82,193	676,382		
									14,614,386	687,393	5,134,168		

Management Arrangements

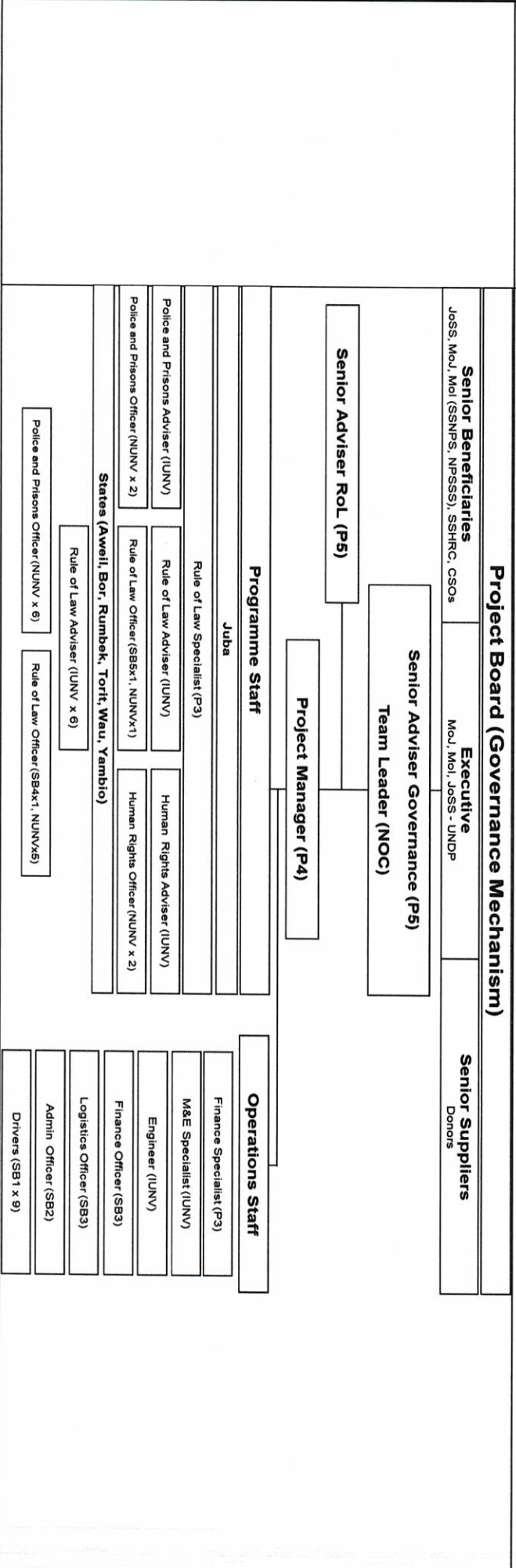
The Project Board is responsible for making, by consensus, management decisions for a project when guidance is required by the Project Manager, including recommendation for UNDP/Implementing Partner approval of project plans and revisions. In order to ensure UNDP's ultimate accountability, Project Board decisions should be made in accordance with standards that shall ensure management for development results, best value money, fairness, integrity, transparency and effective international competition. In case a consensus cannot be reached within the Board, final decision shall rest with the UNDP Programme Manager. In addition, the Project Board plays a critical role in UNDP commissioned project evaluations by quality assuring the evaluation process and products, and using evaluations for performance improvement, accountability and learning. Project reviews by this group are made at designated decision points during the running of the project, or as necessary when raised by the Project Manager. This group is consulted by the Project Manager for decisions when Project Manager's tolerances (normally in terms of time and budget) have been exceeded (flexibility). Based on the approved multi-year or annual work plan (AWP), the Project Board may review and approve project quarterly plans when required and authorize any major deviation from these agreed plans. It is the authority that signs off the completion of each quarterly plan as well as authorizes the start of the next quarterly appointment and responsibilities of the Project Manager and any delegation of its Project Assurance responsibilities.

For the Access to Justice and Rule of Law project, the Project Board, will provide overall guidance on the project management and ensure the quality of project results and outputs, and their contribution to the relevant ICF and CPD outcomes. The Board will be composed of the following members:

Role	Responsibility
Executive Role	MoJ, JoSS, MoI
Beneficiary Role	JoSS, MoI (SSNPS & NPSS), MoI, CSOs
Supplier role	UNDP, Donor Rep., UNMSS

Members of Project Executive Board have quality assurance responsibilities in addition to specific strategic project management decision-making responsibilities. In this respect, the Executive Role has the overall project assurance responsibilities and the Senior Beneficiary Role has project results assurance responsibilities.

Project Board



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Beneficiaries:	Judiciary of South Sudan (JSSJ), Ministry of Interior (SSNPS and NPSSJ), Ministry of Justice and Constitutional Affairs (MoJCA), Ministry of Gender and Social Welfare, Local Government Board (LGB), South Sudan Human Rights Commission (SSHRC), civil society organizations.		
Donors	Government of the Netherlands, Government of Japan, United States Bureau of International Narcotics and Law Enforcement (INL)	UN Global Focal Point arrangement for Police, Justice and Corrections UNMISS: UNPOL, RoL, HRD, PAD, CAD UN Women – through MoU for women's empowerment and livelihoods centre UNICEF - prisons, legislative reform INGOs International Commission of the Red Cross – Prisons GIZ – Emergency Call Centre IDLO – legal aid, legislative reform New in 2018 UNFPA, IRC, CMMC – expansion of one-stop-shop facilities for SGBV services	NGO / Civil Society Organizations: Dialogue and Research Initiative Smile Again Africa Development Organization Humanitarian Aid for Change and Transformation Community Action Organisation South Sudan Women's Empowerment Network Upper Nile Youth Mobilization for Peace and Development Agency Community Initiative for Development Organization Advocates without Borders Help Restore Youth South Sudan Human Development Consortium Human Rights Initiative National Alliance for Women Lawyers Organization for Nonviolence and Development South Sudan Law Society Initiative for Peace Communication Association Support Peace Initiative Development Organization Disaster Relief and Transformation of Communities Foundation for Democracy and Accountable Governance African Leadership And Reconciliation Ministries
Partnership and Collaboration:	Key Donors Committed: Netherlands Japan United States of America Potential donors: Germany Norway Canada Switzerland Sweden		
Audit Arrangements	Audits will be conducted in accordance with UNDP's audit policy to manage financial risk.		

2018 Procurement Plan														
No	Project ID	Commodity Group	Items Description	UOM	Qty	Estimated Unit Price \$	Estimated Total Price \$	Responsible/Project Manager	Expected delivery Period	Target date for submission of Specs/TOR/SOW	Comments	Type of Procurement	Drafted by Date	Endorsed by Date
Delivery of goods/services/works														
Specification/ TOR														
1	88488	2	Construction works	locations	2	100,000	200,000	JVD	6/1/2018	3/1/2018	Currently in discussion with prisons for locations. This will also determine scope.	Civil works	28-Feb-18	28-Feb-18
2	88488	2	Construction works	locations	1	100,000	100,000	JVD	5/1/2018	2/1/2018		Services	29-Jan-18	29-Jan-18
3	88486	1	Workshop/Seminar Cost (Location and/or Catering)	contract	1	15,000	15,000	JVD	6/1/2018	5/1/2018		Services	5-Mar-18	5-Mar-18
4	88486	1	Workshop/Seminar Cost (Location and/or Catering)	days	10	500	5,000	JVD	01-03-2018 - 01-09-2018	2/1/2018	Two 5-day trainings in March and September.	Goods	30-Jan-18	1-Feb-18
5	88485	3	Expertise/NGO	contract	1	75,000	75,000	JVD	3/1/2018	N/A		Services	N/A	N/A
6	88485	3	Other Goods		1	5,000	5,000	JVD	6/1/2018	5/1/2018		Services	1-Mar-18	1-Mar-18
7	88487	1	Workshop/Seminar Cost (Location and/or Catering)	contract	1	10,000	10,000	JVD	6/1/2018	5/1/2018		Services	4-May-18	4-May-18
8	88485	3	Construction works	contract	1	150,000	150,000	JVD	5/1/2018	2/1/2018	BOQ must be drafted and endorsed by the end-user in January. Submitted	Services	1-Feb-18	1-Feb-18
9	88485	4	Expertise/NGO	contract	1	80,000	80,000	JVD	4/1/2018	2/1/2018		Services	5-Feb-18	5-Feb-18
10	88485	4	Workshop/Seminar Cost (Location and/or Catering)	locations	4	2000	8000	JVD	5/1/2018	4/1/2018		Services	6-Feb-18	6-Feb-18
			Advocacy through dialogues/conferences	locations	4	2000	8000	JVD	8/1/2018	7/1/2018		Services	6-Feb-18	6-Feb-18

23	884,886	1	IT equipment	20 desktop computers, 20 UPS for case management in states	batch	1	50,000	50,000	JVD	6/1/2018	2/1/2018	Technical specification should be cleared by the ICT and endorsed by the end-users	Goods	2-Feb-18	2-Feb-18
24	884,888	4	IT equipment	5 laptops, 5 UPS, 5 multi-purpose scanners for project	batch	1	10,000	10,000	JVD	6/1/2018	2/1/2018	Technical specification should be cleared by the ICT and endorsed by the end-users	Goods	2-Feb-18	2-Feb-18
	884,85	3	IT equipment	ECC equipment in Wau	batch	1	100,000	100,000	JVD	7/1/2018	5/1/2018	Details to be confirmed with SSNPS.	Goods	11-Apr-18	11-Apr-18
25	884,888	4	Vehicle	1 Landcruiser	Vehicle	1	55,000	55,000	JVD	6/1/2018	2/1/2018	LTA TGS	Goods	2-Feb-18	2-Feb-18
26	884,888	4	Vehicles maintenance	These repairs need to be addressed based on condition of vehicles in Awell, Bor, Juba, Torik, Wau and Yambio.	locations	6	5,000	30,000	JVD	ongoing		Per service request if Spares parts are requested	Services	N/A	N/A
27	884,888	4	Rent of accommodations	Monthly accommodations costs for field staff in Awell, Bor, Juba, Torik, Wau and Yambio.	locations	6	5,000	30,000	JVD	ongoing		Identify the location to anticipate and ensure BVM	Services	N/A	N/A
28	884,888	4	Stationeries	Office supplies for Awell, Bor, Juba, Torik, Wau and Yambio. Can be done every 6 months.	batch	1	10,000	10,000	JVD	15-02-2018 15-07-2018	01-02-2018 01-07-2018	Piggy back from UNHCR LTA	Goods	N/A	N/A
29	884,85	3	Office equipment and furniture	Training equipment for JIP	batch	1	100,000	100,000	JVD	April-Dec		Details to be confirmed with JIP.	Goods	N/A	N/A
30	884,888	4	Office equipment and furniture	Office supplies for 6 states	batch	1	10,000	10,000	JVD	ongoing		Piggy back from UNHCR LTA	Goods	N/A	N/A
1,367,400															

Cleared by: **ACHA OKBIP**

Signature 

Endorsed by:



Signature 

Date **16.02.18**

Date **16/2/18**



2018 AZ1ROL IC PLAN

No.	Post Title	Incumbent (Name) Name	Status (Vacant/ Filled)	Number of Posts	Type of Contract	Category (National/ International)	Grade	Duty Station	Pro Forma	Service Period	Estimated Budget	Account Code	Reference to Project Activity/Donor	Funds Avail? (Yes /No)	Project end date	Desired Contract Start Date	Required Procurement Start Date		
1	Agricultural specialist		Vacant	2	IC	National		Juba		12 months	60,000.00		1.3/Netherlands	Yes	31 March 2020	Sunday, April 01, 2018	Thursday, February 15, 2018		
2	Vocational trainer		Vacant	20	IC	National		Juba		12 months	180,000.00		1.3/Netherlands	Yes	31 March 2020	Sunday, April 01, 2018	Thursday, February 15, 2018		
3	Case management system specialist	Ale Sesay	Vacant	1	IC	International		Juba		90 days	55,000.00		1.4/Netherlands	Yes	31 March 2020	Sunday, April 01, 2018	Thursday, February 15, 2018		
4	Legal aid expert		Vacant	1	IC	International		Juba		60 days	40,000.00		2.2/Netherlands	Yes	31 March 2020	Tuesday, May 01, 2018	Friday, March 02, 2018		
5	SGBY court specialist		Vacant	1	IC	International		Juba		90 days	80,000.00		2.2/Netherlands	Yes	31 March 2020	Tuesday, May 01, 2018	Friday, March 02, 2018		
6	Transitional justice specialist		Vacant	1	IC	International		Juba		60 days	40,000.00		3.2/Netherlands	Yes	31 March 2020	Sunday, April 01, 2018	Thursday, February 15, 2018		
Subtotal IC											455,000.00								

Human Resource Plan

Year 2018
Project/Programme Title: Access to Justice and Rule of Law
Award ID: 0007290

No.	Post Title	Incumbent (Name)		Status (Year/Filled)	Number of Posts	Duty Station	Type of Contract (LAD/TA)	Category (National/International)	Grade	Pro Forma Total Curr Salary)	Service Months	Direct Costs (OT/CS)	Estimated Budget	Budget Account Code	Budget Description	Reference to Project Activity	Donor	Funds Available (Yes/No)	Starting date	Expected or actual End of Contract	Required period of extension	Project end date
		Name																				
Programme																						
1	Chief Technical Advisor	Rowland Cole		Filled	1	Juba	FIA	International	P5	343,884	12 months	17,144	350,028	88488	6350 - Salary & Post Adj/Cst- Staff	1.1	0083 - NET	Yes	3 January 2018	31 January 2019	12 months	31 March 2020
2	Rule of Law Specialist	Stephen Wani		Vacant	1	Juba	SCA	National	P3	150,810	9 months	11,200	161,810	88488	6350 - Salary & Post Adj/Cst- Staff	1.4	0083 - NET	Yes	1 January 2017	30 June 2018	6 months	31 March 2020
3	Project Officer	Lucea Jovan Duki		Filled	1	Juba	SC	National	SB4	65,343	12 months	2,897	59,560	88488	7350 - Contractual Services- Indef	1.4	0083 - NET	Yes	1 January 2016	31 December 2018	12 months	31 March 2020
4	MAC Officer	Laren Siepmann		Filled	1	Juba	UNV	International	UNV	80,000	12 months	4,000	84,000	88488	6320 - Salaries-Cost- GS 5MT	4.4	0083 - NET	Yes	1 November 2017	30 June 2018	0 months	31 March 2020
Operations																						
6	Project Manager	Julie van Dassen		Filled	1	Juba	FIA	International	P4	395,779	12 months	15,289	311,088	88488	6350 - Salary & Post Adj/Cst- Staff	4.5	1170 - INL	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
7	Finance Specialist			Vacant	1	Juba	TDV	International	P3	159,833	9 months	12,592	172,321	88488	6350 - Salary & Post Adj/Cst- Staff	4.5	0083 - NET	Yes	1 July 2017	31 December 2018	6 months	31 March 2020
8	Project Assistant	Linda Gibson		Filled	1	Juba	SC	National	SB34	41,843	12 months	2,092	43,931	88488	7350 - Contractual Services- Indef	4.5	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
9	Project Assistant	Henry Bild		Filled	1	Juba	SC	National	SB34	38,804	12 months	1,690	35,944	88488	7350 - Contractual Services- Indef	1.1	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
20	Driver	Pengo Mohammed		Filled	1	Juba	SC	National	SB15	19,806	12 months	990	20,961	88488	7350 - Contractual Services- Indef	1.1	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
21	Driver	John Liga		Filled	1	Juba	SC	National	SB15	19,806	12 months	990	20,961	88488	7350 - Contractual Services- Indef	1.1	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
22	Driver	Said Rajad Aywang		Filled	1	Juba	SC	National	SB15	19,806	12 months	990	20,961	88488	7350 - Contractual Services- Indef	1.1	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
23	Driver	Daniel Mwangi Leml		Filled	1	Juba	SC	National	SB15	19,806	12 months	990	20,961	88488	7350 - Contractual Services- Indef	1.1	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
14	Driver	John Durg		Filled	1	Juba	SC	National	SB15	19,806	12 months	990	20,961	88488	7350 - Contractual Services- Indef	1.1	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
15	Driver	Kasiano Ken Uchallah		Filled	1	Awel	SC	National	SB15	19,806	12 months	990	20,961	88488	7350 - Contractual Services- Indef	1.1	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
16	Driver	George Salah John		Filled	1	Wau	SC	National	SB15	19,806	12 months	990	20,961	88488	7350 - Contractual Services- Indef	1.1	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
17	Driver	Geang Samino		Filled	1	Wau	SC	National	SB15	19,806	12 months	990	20,961	88488	7350 - Contractual Services- Indef	1.1	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
18	Driver	Robert Wani		Filled	1	Bar	SC	National	SB15	19,806	12 months	990	20,961	88488	7350 - Contractual Services- Indef	1.1	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
19	Driver	Babiker Nimir		Filled	1	Tort	SC	National	SB15	19,806	12 months	990	20,961	88488	7350 - Contractual Services- Indef	1.1	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
20	Driver	Henry Ruben		Filled	1	Yambio	SC	National	SB15	19,806	12 months	990	20,961	88488	7350 - Contractual Services- Indef	1.1	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
21	Driver	Ramadan Godwill		Filled	1	Yambio	SC	National	SB15	19,806	12 months	990	20,961	88488	7350 - Contractual Services- Indef	1.1	0083 - NET	Yes	1 January 2017	31 December 2018	12 months	31 March 2020
UNVS																						
22	Rule of Law Officer	Henry Nampanda		Filled	1	Juba (Wau)	UNV	International	UNV	80,000	12 months	4,000	84,000	88488	7350 - UN Volunteers	1.1	0083 - NET	Yes	14 Nov 2016	31 March 2018	3 Months	31 March 2020
23	Rule of Law Officer			Vacant	1	Yambio	UNV	International	UNV	80,000	12 months	4,000	84,000	88488	7350 - UN Volunteers	1.1	0083 - NET	Yes				31 March 2020
24	Rule of Law Officer	Justin Njirak Temnu		Filled	1	Wau	UNV	International	UNV	80,000	12 months	4,000	84,000	88488	7350 - UN Volunteers	1.1	0083 - NET	Yes	24 August 2017	31 August 2018	12 months	31 March 2020
25	Rule of Law Officer	Tarko Wani		Filled	1	Awel	UNV	International	UNV	80,000	12 months	4,000	84,000	88488	7350 - UN Volunteers	1.1	0083 - NET	Yes	21 June 2016	30 June 2018	12 months	31 March 2020
26	Rule of Law Officer	Luy Elundh		Vacant	1	Bar	UNV	International	UNV	80,000	12 months	4,000	84,000	88488	7350 - UN Volunteers	1.1	0083 - NET	Yes				31 March 2020
27	Law Enforcement Advisor	Puruh Karungi		Filled	1	Yambio	UNV	International	UNV	80,000	12 months	4,000	84,000	88488	7350 - UN Volunteers	1.1	0083 - NET	Yes	11 October 2016	10 October 2018	12 months	31 March 2020
28	Law Enforcement Advisor	Ernet Yebah		Filled	1	Bar	UNV	International	UNV	80,000	12 months	4,000	84,000	88488	7350 - UN Volunteers	1.1	0083 - NET	Yes	3 November 2016	2 November 2018	12 months	31 March 2020
29	Law Enforcement Advisor			Vacant	1	Juba	UNV	International	UNV	80,000	12 months	4,000	84,000	88488	7350 - UN Volunteers	1.1	0083 - NET	Yes	2 January 2017	2 January 2018	12 months	31 March 2020
30	Law Enforcement Advisor			Vacant	1	Awel	UNV	International	UNV	80,000	12 months	4,000	84,000	88488	7350 - UN Volunteers	1.1	0083 - NET	Yes				31 March 2020
31	Law Enforcement Advisor	Fiona MacIntyre Dhafi		Vacant	1	Tort	UNV	International	UNV	80,000	12 months	4,000	84,000	88488	7350 - UN Volunteers	1.1	0083 - NET	Yes	5 November 2017	4 November 2018	12 months	31 March 2020
32	Human Rights Advisor			Vacant	1	Juba	UNV	International	UNV	80,000	12 months	4,000	84,000	88488	7350 - UN Volunteers	1.1	0083 - NET	No				31 March 2020
33	Engineer	Paul Hsieh		Filled	1	Juba	UNV	International	UNV	80,000	12 months	4,000	84,000	88488	7350 - UN Volunteers	1.1	0083 - NET	Yes	10 May 2017	9 May 2018	12 months	31 March 2020
34	Rule of Law Officer			Vacant	2	Juba	NUNV	National	NUNV	12,000	9 months	600	11,600		7350 - UN Volunteers	1.1	0083 - NET	No				31 March 2020
35	Rule of Law Officer			Vacant	2	Yambio	NUNV	National	NUNV	12,000	9 months	600	11,600		7350 - UN Volunteers	1.1	0083 - NET	No				31 March 2020
36	Rule of Law Officer			Vacant	1	Wau	NUNV	National	NUNV	12,000	9 months	600	11,600		7350 - UN Volunteers	1.1	0083 - NET	No				31 March 2020
37	Rule of Law Officer			Vacant	1	Awel	NUNV	National	NUNV	12,000	9 months	600	11,600		7350 - UN Volunteers	1.1	0083 - NET	No				31 March 2020
38	Rule of Law Officer			Vacant	1	Tort	NUNV	National	NUNV	12,000	9 months	600	11,600		7350 - UN Volunteers	1.1	0083 - NET	No				31 March 2020
39	Rule of Law Officer			Vacant	1	Bar	NUNV	National	NUNV	12,000	9 months	600	11,600		7350 - UN Volunteers	1.1	0083 - NET	No				31 March 2020
Total																						

Total

2,775,664.66



Planning Matrix for Monitoring
Project:
Year: 2018
Last Update: 5/12/2017

Outcome/Output	Indicator	Indicator Definition	Baseline 2017	Annual Target 2018	Q1 Target	Q2 Target	Q3 Target	Q4 Target	Data Collection Method/M&E activity	Time, Schedule and Frequency	MoV	Responsibility	Assumptions/Risks for the M&E activity)
Output 1: Functions and capacity of rule of law institutions enabled to deliver accountable, effective and equitable justice services..	1.1.	Number of legislative reviews informed by international standards and norms.	0	3	0	1	2		Review of minutes of legislative review sessions; review of policy papers; interviews with counterparts (including civil society, academics, SSLRC, MoJ, NLA), draft and/or final legislation	March/June/September/December: Quarterly	Minutes, policy papers, legislation	CTA, Project Manager, M&E Specialist, Rol Officers	Counterpart capacities to engage with the policy paper preparations
	1.2.	Number of backlogged cases resolved through the mobile court system, disaggregated by sex.	0	25%	0%	10%	20%		Review of JSS/MoJ case management reports; interviews with Judiciary and MoJ officials	March/June/September/December: Quarterly	Monthly and quarterly progress reports	Project Manager, M&E Specialist, Rol Officers	Timely reporting by partner institutions
	1.3.	Proportion of trained inmates who indicate that they will have been adequately rehabilitated for reintegration in society when released.	25/400	125/400	25/400	50/400	100/400	125/400	Review vocational training center records; hold individual testimonies post-release	Monthly	Monthly and quarterly training reports	Project Manager, M&E Specialist, Rol Officers	Released inmates will be available for follow-up
	1.4.	Number of cases disposed of through the case management system – disaggregated by institution	1,644 (2016)	5,000	2,000	3,500	5,000	5,000	Review of JSS, MoJ, SSNP5, NPSS5 case management reports; interviews with rule of law officials	March/June/September/December: Quarterly	Monthly and quarterly progress reports	Project Manager, M&E Specialist, Rol Officers	Timely reporting by partner institutions
	1.5.	Number of traditional leaders trained – disaggregated by gender on South Sudanese laws, international standards, and dispute resolution	163 (45 female) (2017)	400 (80 female)	200 (60 female)	300 (70 female)	400 (80 female)	400 (80 female)	UNDP training reports; media, customary law records	Monthly	Monthly and quarterly progress reports	Project Manager, M&E Specialist, Rol Officers	Timely reporting by partner institutions
Output 2: Measures in place and implemented in the rule of law and health sectors to prevent and respond to sexual and gender-based violence.	2.1.	Number of indigent persons accessing legal aid services, disaggregated by sex. (50% women)	220 (68 female)	1000 (300 Female)	80 (14 f)	380 (114 f)	730 (129 f)	1000 (300 f)	Review of MoJ, SSBA, CSO case files; interviews with grantees and legal aid recipients	Monthly	Monthly and quarterly grantee reports	Project Manager, M&E Specialist, Rol Officers	Security situation will remain stable and allow for survey to be undertaken
	2.2.	Number of SGBV survivors benefiting from SGBV response mechanisms. (70% women)	161	500	100	250	400	500	Review of SPU records; interviews with SGBV survivors	Monthly	Monthly and quarterly grantee reports	Project Manager, M&E Specialist, Law Enforcement Adviser	Timely reporting by partner institutions; SGBV survivors willing to share their stories.
	2.3.	Number of functional PCRCs and community-level policing initiatives adopted by PCRCs.	35/105	47/141	35/105	47/105	47/130	47/141	SSNPS reports, PCRC meeting minutes, UNDP partner reports	Monthly	Monthly and quarterly grantee reports	Project Manager, M&E Specialist, Law Enforcement Adviser	Timely reporting by partner institutions.
Output 3: Human rights and transitional justice mechanisms strengthened to monitor and respond to the promotion and protection of citizens' rights.	3.1.	Number of UPR recommendations accepted and planned for implementation	77/0	89/10	77/0	82/5	82/5	89/10	UPR WG action plan, budgets and meeting minutes. Government programme implementation plans. Potentially, cost-sharing agreements to support activities	Monthly	Monthly and quarterly grantee reports	Chief technical adviser	Timely reporting by partner institutions
	3.2.	Number of people participating in victims' groups -disaggregated by gender and by location	125	500	100	200	400	500	Review of CSO/grantee reports; interview and discussions with CTRH and victim groups members.	March/June/September/December: Quarterly	Quarterly reports	Project Manager, M&E Specialist, Rol Officers	Security situation will remain stable and CSOs/grantees will be able to access target groups.
	3.3.	Number of persons reached through public outreach programmes on transitional justice mechanisms - disaggregated by gender and type of participant	0	300	50	100	200	300	Review government and CSO records	March/June/September/December: Quarterly	Quarterly reports	Project Manager, M&E Specialist, Rol Officers	Timely reporting by partner institutions

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2018 PROJECT RISK PLAN

CPD Outcome 3: Peace and governance strengthened.

Outputs	Description of Risk Event	Type of Risk	Risk Source Category	Impact Risk Rating	Likelihood Rating	Mitigation Measures	Indicator to Monitor	Risk Owner
Guide to fill in the sheet	Enter a brief description of the risk. If an output/activity result has more than one risk, add rows for the same output/activity result.	Strategic Operational Financial Environmental Management	Indicate what is the source of risk: contextual risks, UNDP risk, stakeholders risk	Low Moderate Severe	Low Moderate Severe	Mitigation Measures	Describe the indicators by which the risk can be monitored	Risk Owner
Output 1:	Funds are not used for the intended purposes or do not achieve value for money, and/or are not properly accounted for due to lack of capacity, competency bureaucratic inefficiency, and/or active corruption.	Management	Programmatic	3	3	<p>Like similar projects, the A2J/ROL project is managed by UNDP under UNDP's Direct Implementation (DIN) modality. In this modality, all fiduciary activities, including procurement are implemented as per UNDP policies and procedures.</p> <p>If there is a need to transfer fund to implementing partners (IP), UNDP conducts comprehensive capacity assessment as per Harmonized Approach for Cash Transfer (HACT) policy and procedure to gauge the level of financial or programmatic risks. Based on the outcome of the assessment, UNDP develops and implements measures to fill the identified gaps.</p> <p>UNDP also complies with key corporate policies and instruments to combat fraud and corruption, including UNDP's Anti-Fraud Policy, and Policy for Protection against Retaliation.</p> <p>The project closely monitored activities implemented through CSOs on project management. The project also applies HACT assurance and oversight requirements to: 1) maintain awareness of IP's financial management practices and internal controls; 2) determine if project funds are used for intended purposes; and 3) check the accuracy of IP's reporting on use of funds, to ensure that the presented expenditures are true and fair. UNDP carries out periodic on-site reviews of IP's financial records for cash transfers (i.e. financial spot checks), programmatic monitoring of activities supported by cash transfers (including field monitoring and annual reviews), and scheduled or special audits of internal controls for cash transfer to address specific weaknesses identified.</p> <p>In the current context, UNDP has done a survey of 17 CSO partners to develop a manual on financial, asset, HR and procurement management, on which all subsequent grant recipients will be trained. Further, the project will conduct four financial spot checks for CSO partners with high-significant ratings, and two financial spot checks for CSOs with low-medium ratings. The project will also conduct two-four programmatic visits per contract period.</p> <p>The project also engages its CSO partners to provide both substantive training (on legal aid, trauma management, etc.) and operational training (on financial, asset, HR management and procurement).</p>	Closely monitor using HACT - regular spot checks and programme visits	Project Manager
Output 1, 2	Fragmentation and lack of capacity of CSOs to participate in political governance processes.	Management	Programmatic	3	3	<p>The project also engages its CSO partners to provide both substantive training (on legal aid, trauma management, etc.) and operational training (on financial, asset, HR management and procurement).</p> <p>The mitigating factor for managerial risks and assumptions is to raise with senior management to explore accelerating procurement process through fast track procedures and detail assignment options.</p>	Procurement tracking form	Project Manager
All outputs	Lengthy procurement process delay project implementation and affect achievement of results.	Operational	Programmatic	3	2	<p>The project will work closely with government partners to maximise the extent to which government contributions are efficient and effective, and identify areas for inherent sustainability wherever possible. This will include consistency in the deployment and allocation of resources, internal knowledge sharing, stronger institutional policies to support programming, and resources wherever possible to maintain investments.</p> <p>The project will also meet regularly with donors to ensure that the needs, gaps, successes and challenges of the project and the context are communicated and common solutions and/or interventions are developed to address resulting issues that may arise.</p>	Project budget	Project Manager
All outputs	Partial or insufficient funding contributions affects the even and complementary delivery of programming.	Financial	Programmatic	3	3	<p>The project provided donors with relevant information regarding the operating environment and this resulted in increased support to the partner institutions to increase the likelihood that interventions withstand political mutations.</p> <p>To respond to acute inflation, UNDP retains long term agreements (LTAs) with companies for goods and services that are regularly required and it can also use the LTAs of other UN agencies. This enables a greater degree of predictability of prices to avoid high variation, and it also helps to shorten the period for procurement of goods and services. UNDP has also continued to base all contracts on the dollar, allowing partners to better weather fluctuations in the value of the SSP.</p>	Government instructions and strategies	Project Manager
All outputs	Continued political polarisation and uncertainty around the peace agreement undermines commitments in the rule of law sector.	Environmental	Contextual	3	4	<p>Tight coordination with UNOSS on security situation and with UNMISS, humanitarian and civil society partners for continuation of joint implementation of activities. Leverage UN support and participation in the monitoring mechanism of the peace agreement to continue high-level strategic engagement with all parties, advocate and support implementation of the peace agreement.</p>	CSO ability to deliver contractor mobilisation ability	Project Manager
All outputs	Economic instability and inflation results in increased cost of goods and services.	Financial	Contextual	3	2	<p>Tight coordination with UNOSS on security situation and with UNMISS, humanitarian and civil society partners for continuation of joint implementation of activities. Leverage UN support and participation in the monitoring mechanism of the peace agreement to continue high-level strategic engagement with all parties, advocate and support implementation of the peace agreement.</p>	UNOSS reports	Project Manager
All outputs	Unstable security situation limits access for implementation of activities.	Operational	Contextual	2	3	<p>Tight coordination with UNOSS on security situation and with UNMISS, humanitarian and civil society partners for continuation of joint implementation of activities. Leverage UN support and participation in the monitoring mechanism of the peace agreement to continue high-level strategic engagement with all parties, advocate and support implementation of the peace agreement.</p>	UNOSS reports	Project Manager